





## How to Transfer Skills (Not Just Knowledge) in Today's Digital Age

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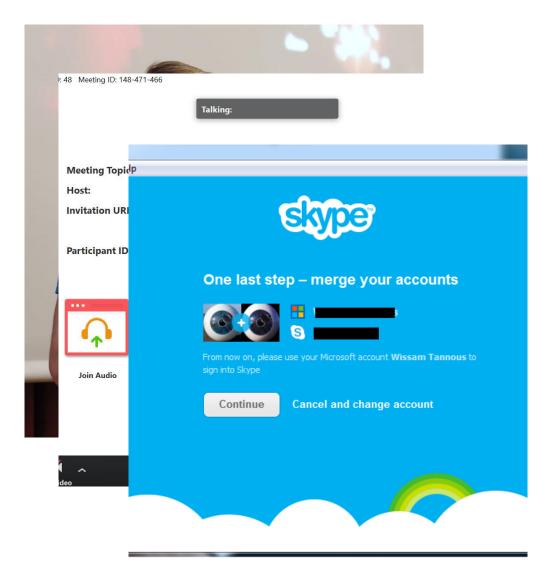
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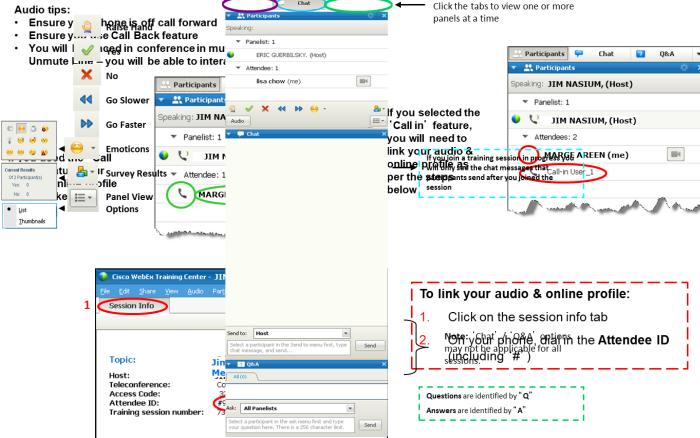
### Learning Objectives

- Quantify the amount of wasted time, energy and loss of performance from in-effective knowledge transfer sessions
- Identify new tools and techniques to help SMEs transfer knowledge/skills more effectively
- Identify which principles of L&D Subject Matter Experts *need* to know to be effective in their delivery
- Describe impactful ways to improve knowledge transfer during SME sessions
- Design a plan to improve your Subject Matter Experts' abilities to deliver training not just a presentation

#### The Problem



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#### The Solution



#### Training is Expected to be...

- Relevant to the Audience
- Immediately Applicable
- Highly Interactive
- Engaging
- Participant Driven



The outline MUST match the actual content

#### **Evaluation Questions**

01.

What percentage of the time have presentations been delivered when training should have been?

02.

Why haven't your knowledge transfer sessions been as impactful as they could have been?

03.

What skills and competencies do your SMEs need to possess to be more effective?

#### Bloom's Taxonomy in the Cognitive Domain



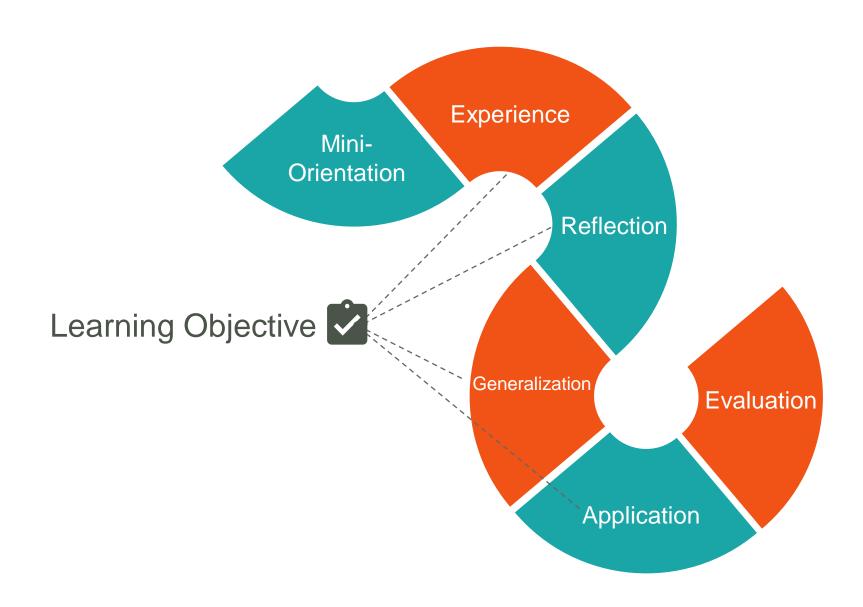
#### Your New Flat Pack Furniture...



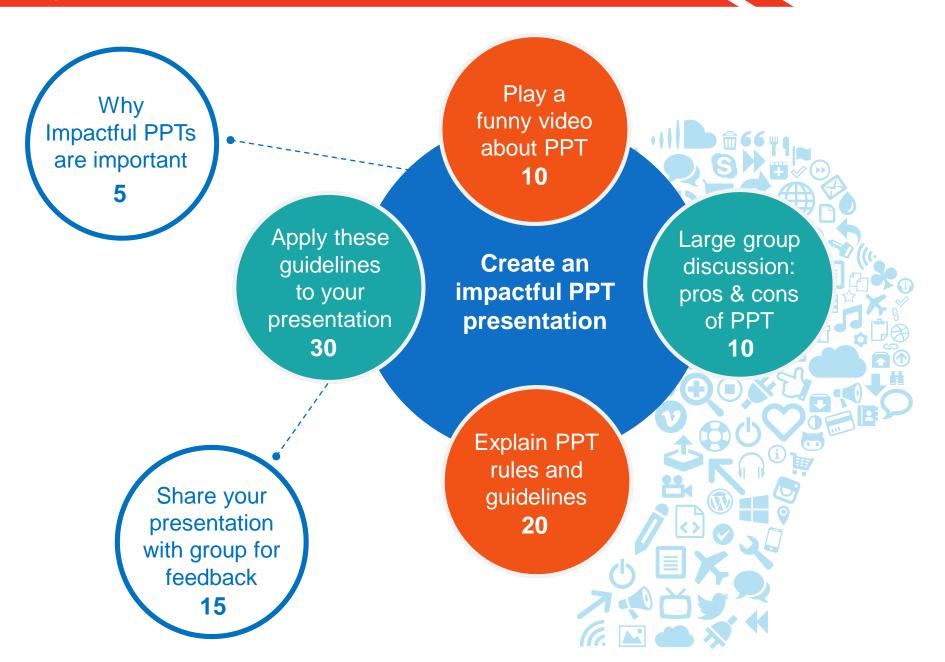
#### Learning Styles (David Kolb)



#### Learning Cycle



#### Example 90 Minute Module



# Quick Ways of Making Training Interactive



**Demonstrations** 



Role-plays



Let them do it themselves (yes, even if they do it wrong)



Have them work with a partner



Show a video



Create a game or simulation

#### Traditional Facilitation and Training



- SME provides instruction
- Content focused
- Limited experiential learning
- Broad and deep
- Longer learning events
- Low tech
- May not support business needs

#### Future Role of Facilitators & Learning



- Guides, not experts
- Microlearning
- Participant driven
- Highly experiential
  - Dialogue
- Real-time problem solving
- Highly interactive
- Action/behavioral-based (do vs. know)

# Factors Impacting Effective Training

Diversity & Inclusion

Demographics

Generational learning preferences

**Technology** 

Compressed time

Changing competencies



#### Action Planning

- 1. How can you use the content presented to help your SMEs improve their ability to deliver impactful training?
- 2. What are 3 actions you can take to move towards more impactful training in your organization?





### Thank You



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