



ETU transforms how organizations develop and upskill their most valuable asset - their people.

Through immersive simulation-based learning ETU delivers breakthrough improvements in the application and measurement of skills

ETU is different because of our market-leading Learning Simulation Platform.



3 Fail-Proof Parts of an Upskilling Strategy

If skills are the new currency, then we need an objective way to measure and develop skills proficiency at scale



Ann Bentzen-Bilkvist
Executive Learning Consultant



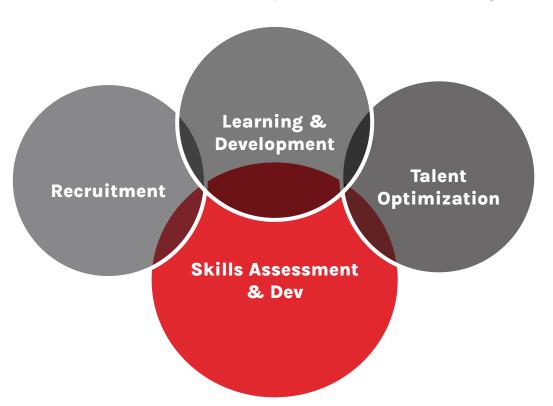
Sowmya Sudhindranath
Chief Services Officer, ETU





Skills Management in the Talent Landscape

Objective Skills Measurement and Development enables better Talent Management



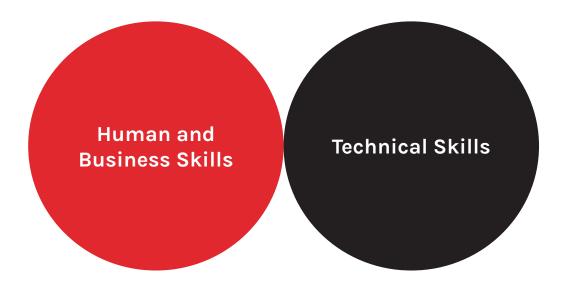
Giving HCM an edge:

- Skills-based recruitment
- Skills-based learning recommendations
- Skills-based talent optimization



Importance of Human Skills

- For career progress
- For retention
- For transformation

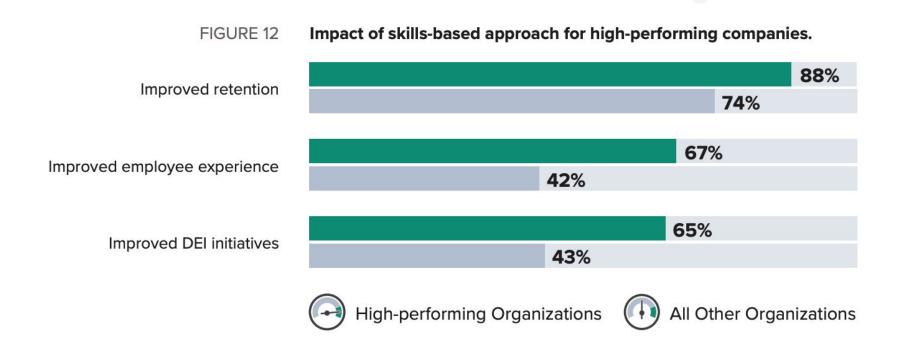


"The only source of sustainable competitive advantage is an organization's ability to collectively learn, unlearn, and relearn faster than the competition."

Workplace Learning: How to Build a Culture of Continuous Employee Development - Nigel Paine - 2019



A skill-based approach pays off





Poll #1

What are your top soft skills areas for upskilling initiatives?

- 1. Resilience & adaptability
- 2. Leading through change
- 3. Coaching and feedback
- 4. Digital fluency
- 5. Agile methodologies
- 6. Diversity & inclusion
- 7. Remote collaboration
- 8. Emotional intelligence

1. Learner Engagement



Delight your Learners

Lower performing companies offer learning that is:

- Not relevant
- Not personalized
- Not engaging



High performing companies offer learning opportunities that are:

- Relevant
- Personalized
- Engaging



Immersive Learning

Situational

 Immerses in an authentic job-relevant situation

Active

• Actively makes a series of decisions

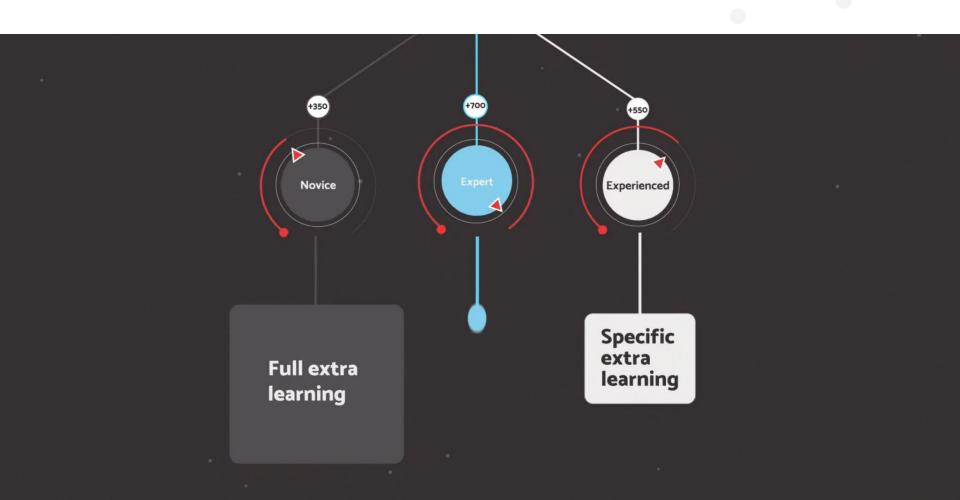
Emotional

 First Person - experiences the impact of their choices





Personalizing learning paths based on skills





Poll #2

Do you use Digital Immersive Learning?

- Never
- 2. Rarely
- 3. Occasionally
- 4. Regularly

Takeaways: How to improve learner engagement

- Put people into day-to-day realistic situations
- 2. Use immersive experiences
- 3. Be crystal clear on skills



2. Skill Measurement



How We Measure Effectiveness

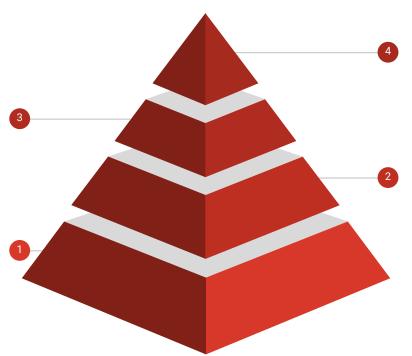
Behavior

Observed reporting (e.g. 360 surveys) are difficult and expensive.

Simulation provides objective behavior measurement

Reaction

Easy to measure with learner satisfaction, completion data and NPS scores.



Results

The real ROI but most challenging to measure.

Simulation objective data combined with business metrics = results measure

Learning

Typically knowledge scores or relying on self-reporting.

Simulation provides objective skill assessment

Kirkpatrick Evaluation Model



Measuring Skill Change

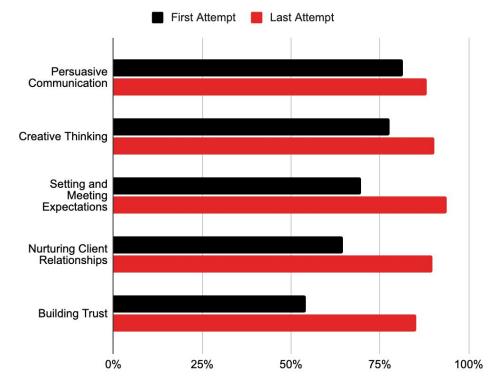
Automated skill measurement

- Objective
- Verifiable

Learner view of progress and closing skill gaps

Drill down into critical behaviors

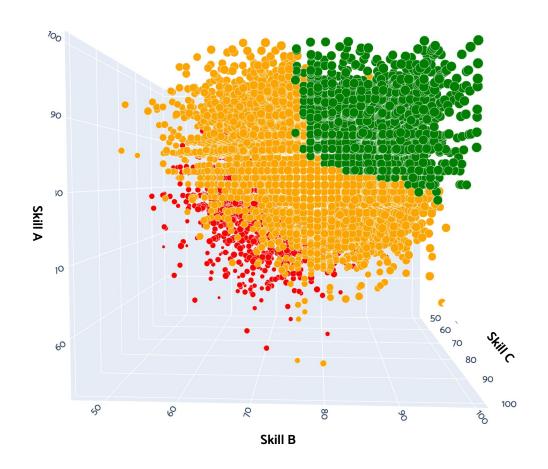
Sample Data: Skill Measurement





Leverage New Skills Data

Identify lower performing skills and focus learning and development efforts on bringing learners to required skills levels



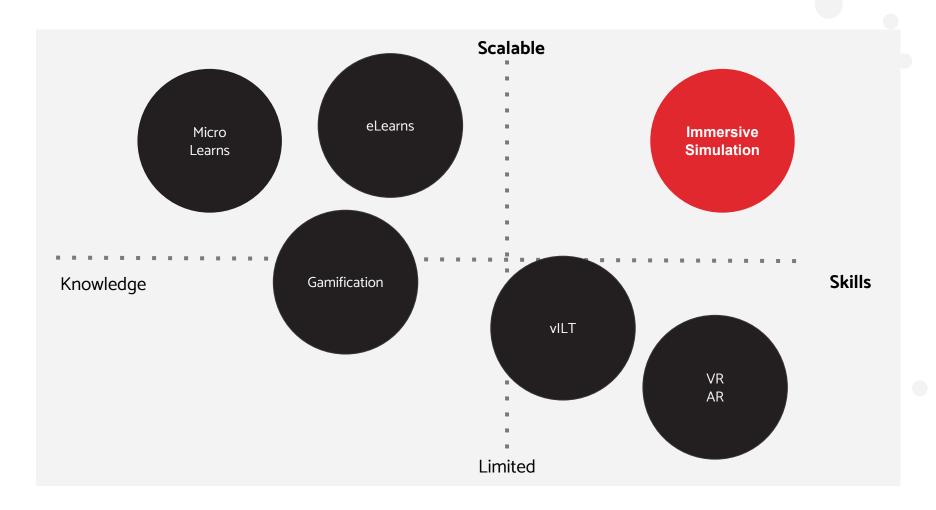
Takeaways: How to use data to improve effectiveness

- 1. Identify lower performing skills
- 2. Learner development through practice
- 3. Organizational development using data



3. Scaling Immersive Learning

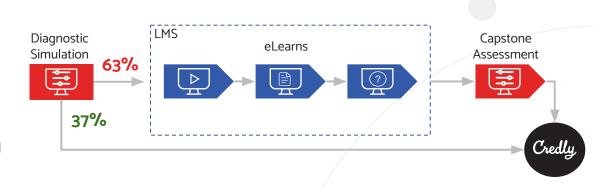
Right Method for the Right Application





Turning Knowledge into Skill

Using behavioral data to optimize learning tracks and ensure all learners achieve competency



\$3.6m

Seat Time savings and reduced training cycle time

99%+

Better Learner Experience*, increased engagement & satisfaction

50,000

Badges evidenced by skills assessment

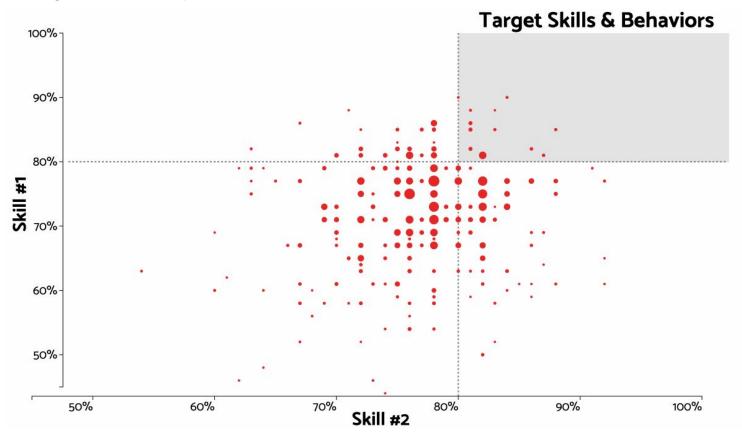
^{* &}quot;Learner Experience" combines learner satisfaction, relevance to learner's role, and the learner's ability to transfer the skills they have learned back onto the job



Measurably Upskill at Scale

20-50% improvement in target skills, supported by a safe practice environment, coaching in the moment and personalized feedback.

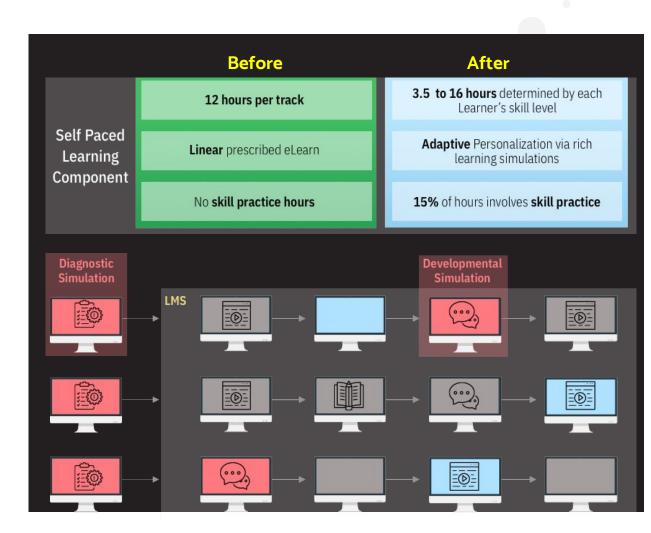
45,000 Learners





Adaptive Personalization at Scale

Delivers 'just-in-time, just-enough , just-for-me' learning





Cost Effectiveness

Cost effective learning at scale using example of 45,000 learners

Face to Face

Traditional Digital

Immersive Digital



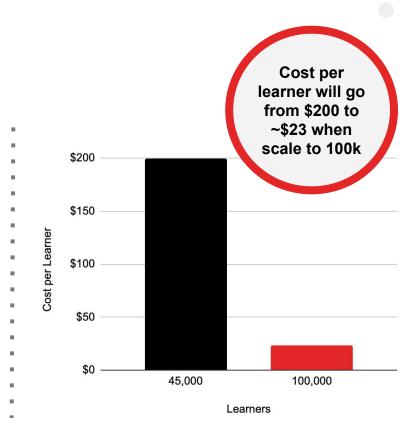




\$67 Million

\$14.6 Million

\$9 Million



Takeaways: How to design for scalability

- 1. Personalization of learning tracks
- Mindset change for Instructional Designers
- 3. Adaptation for different cultures





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Questions?

