## From Theory to Results: Unlock Your Organization's Full Potential with Emotional Intelligence

#### Presented by

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#### Painful Truths about Training El

- Workshops, videos and traditional eLearning modules don't work
- We get impatient (even though we know that change takes time)
- We measure the wrong things
- We cut budgets when this type of training matters most
- Learners and stakeholders are cynical based on prior learning experiences





#### Poll #1

#### Which of these best describes why you're here to learn about El?

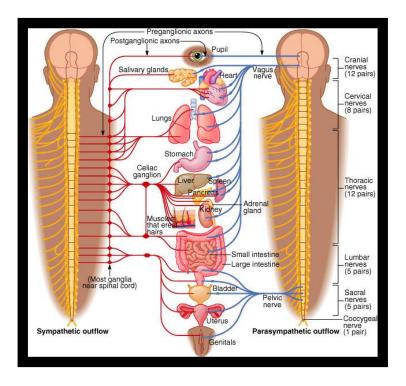
- A. I'm looking to implement an EI program soon
- B. The stuff we've done in the past doesn't work
- C. I've always been interested in developing a program but didn't know where to start
- D. I'm looking to leverage EI to drive actual results/outcomes
- E. I'm here to learn the fundamentals of Emotional Intelligence





### Understand the Science of El

- Emotions are information, not "disruptive"
- El is about using all emotions wisely to achieve desired outcomes





## Emotions Matter for Everything

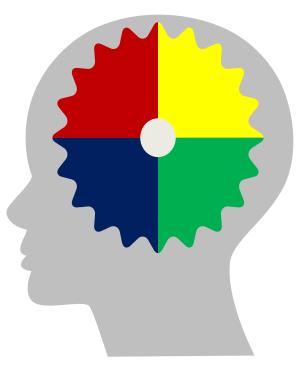
- Attention, memory, and learning
- Decision making
- Relationship quality
- Physical and mental health
- Performance and creativity





## El Skills Are Hard, Not Soft Skills

- We need to change the "reward" system to include EI skills which lead to important life outcomes.
- Research shows 30-40% of jobs require EI skills, but only 42% of employers believe new graduates are prepared for the workforce with these skills

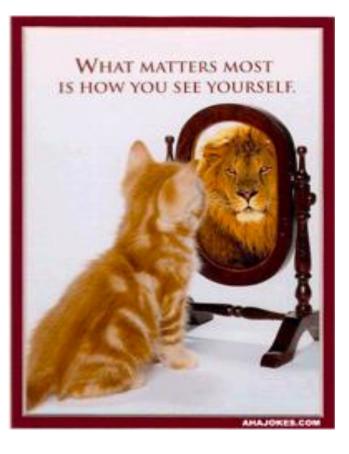




## Measuring Emotional Intelligence

- Self-knowledge is limited, particularly in the area of emotional intelligence.
- Others' views likely capture your reputation, not emotional intelligence.

Why is that the case?





## **Recognizing Emotion**



Identifying emotion by interpreting our own thoughts and physiology, as well as others' facial expressions, vocal tones, body language, and behavior



## **Recognizing Emotion**

- Most emotion displays are subtle.
- People see different things in the same expression. Who is right?
- Are you reading others' emotions or attributing emotions to them?
  - How I feel or how I want someone to feel influences perception.
  - How is my cultural background playing into perception?
  - Familiarity matters: Consider the 'instances" you've had with the person.
- We activate stereotypic information when reading emotions





## **Regulating Emotion**



The "thoughts" and "actions" we use to prevent, reduce, initiate, maintain, or enhance our own and others' emotions (coregulation) in order to promote wellbeing, build positive relationships, and attain goals

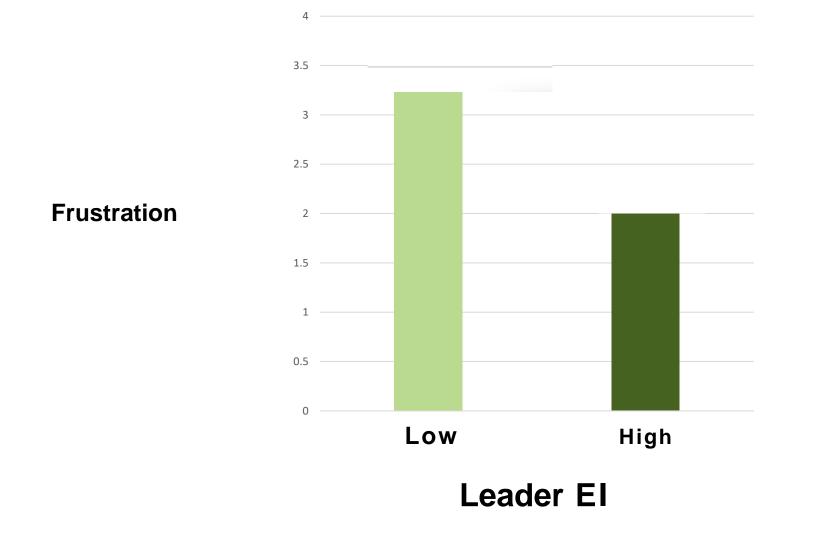


## **Regulating Emotion**

- Emotion regulation is not about "controlling" emotions; it's about learning how to use all emotions wisely
- Emotion regulation strategies are linked to personality, family background, & culture
- Context matters. How many of you regulate differently at home versus work (whatever that means these days!)
- The goal of emotion co-regulation is to support others in finding what works best for them (not what works best for you!).
- And, importantly, there is no criterion of correctness!

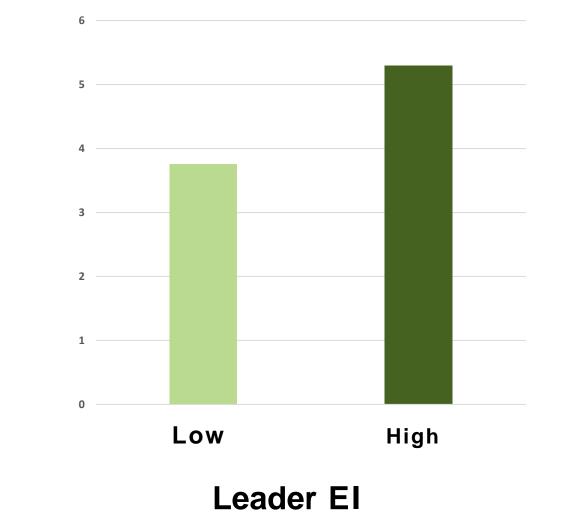


## Leader El and Feelings at Work





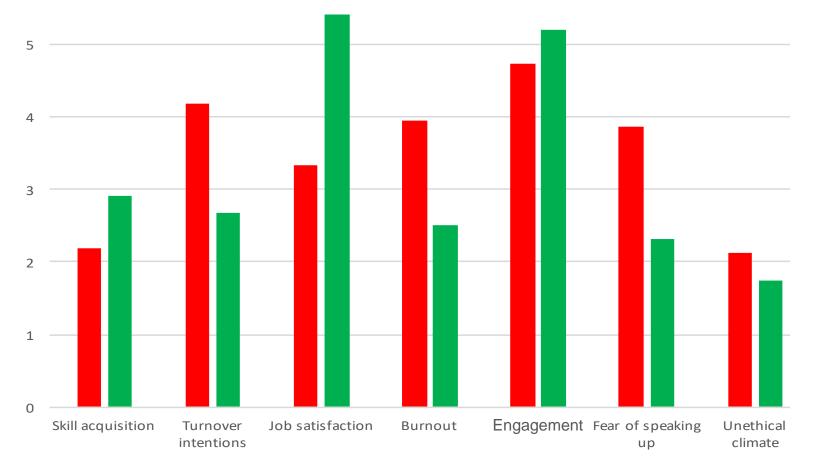
## Leader El and Feelings at Work





#### Inspiration

#### Leader EI and Key Outcomes







## Let's get back to why this hasn't been working

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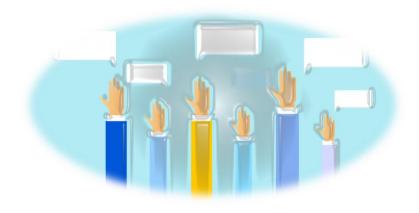




#### Poll #2

#### Which of these describes your experience when implementing El programs?

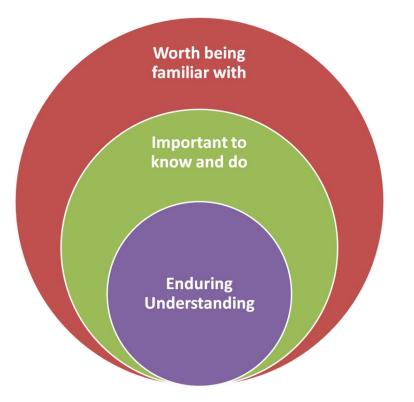
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### Getting Results

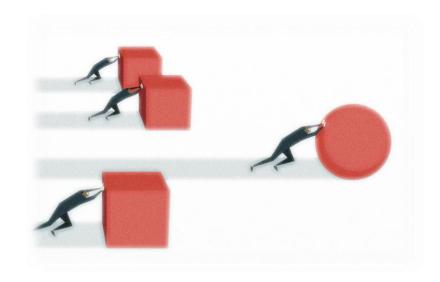
- Make learning opportunities short and frequent
- Create opportunities to process, get things wrong, try things on without fear of judgment or exposure
- Challenge current thinking (with interactive activities and reflections)
- Spend most of the time on application of EI (not EI theory)
- Develop a social component (through live learning and community)
- Include mechanisms to observe progress and be coached
- Focus on skills that can be used right away





#### **Competitive Advantages**

- Prepared for changing market conditions
- Improved customer service
- Reduction in turnover
- Burnout prevention in self and others
- Improved organizational decision-making
- Effective communication (internally and externally)
- Stronger relationships across the organization





#### **Competitive** Advantages

Emotionally Intelligent Managers Have Highly Engaged Employees

#### **70%**

of the variance in team engagement levels is due entirely to **the team's manager**.

(Gallup)

Read and article from Oji about Management El and Driving Engagement:





#### Implementation Ideas

- Medical devices company: EI training starts at onboarding; improved sales and improved client retention
- Auto dealership group: EI training for sales managers, sponsored by the CEO, improved sales, reduced burnout, and improved collections.
- Connecticut hospital: EI training during clinical specialty training improved nurse morale and prevented burnout
- **Manufacturing company:** EI training supported hi-po leaders going through a company reorg effort; created better communication and functional transition plans that worked
- Higher Education: El training remediated poor customer service feedback; student satisfaction scores improved substantially



#### Is a lack of El impacting my organization?

#### **Productivity**

Engaged employees are 44% more productive than those who are merely "satisfied."

(Bain & Company)

#### **Profitability**

Highly engaged business teams are **21% more profitable** for their companies.

(Gallup)

#### Retention

Engaged employees are 87% less likely to quit their jobs than their lessengaged counterparts.

(Corporate Leadership Council)

Read and article from Oji: Is your organization emotionally Intelligent?



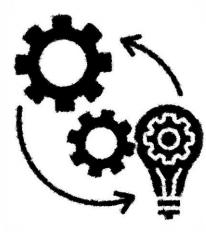


Reasons to Implement

#### What we hear from our clients:

- Talent attraction/retention
- Sales churn
- Lack of professionalism
- Mental health/wellbeing
- Burnout
- Connection and belonging

- Decision-making
- Communication improvements
- Conflict management
- Stress management
- Leadership development
- Diversity, Equity and Inclusion





#### Questions ?

### Thank You!

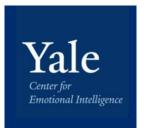
Learn About Oji Emotions

Mobile Learning App





Emotional intelligence learning program for business and individuals www.ojilifelab.com



Articles, Research, Apps, Blog, Virtual Book Club www.marcbrackett.com

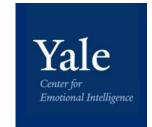
## Interested in Learning More?

Join us for a webinar with **Johnson & Johnson** and **Amazon** where they share how they used Oji to drive business results on September 27<sup>th</sup>!

www.webcasts.td.org



Emotional intelligence learning program for business and individuals www.ojilifelab.com



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# **Oji Emotions**

Built on the research of Dr. Marc Brackett and Dr. Robin Stern, leaders of the Yale Center for Emotional Intelligence, Oji Emotions is a one-of-a-kind digital emotional intelligence training program that develops critical skills that can be applied every day at work and home.

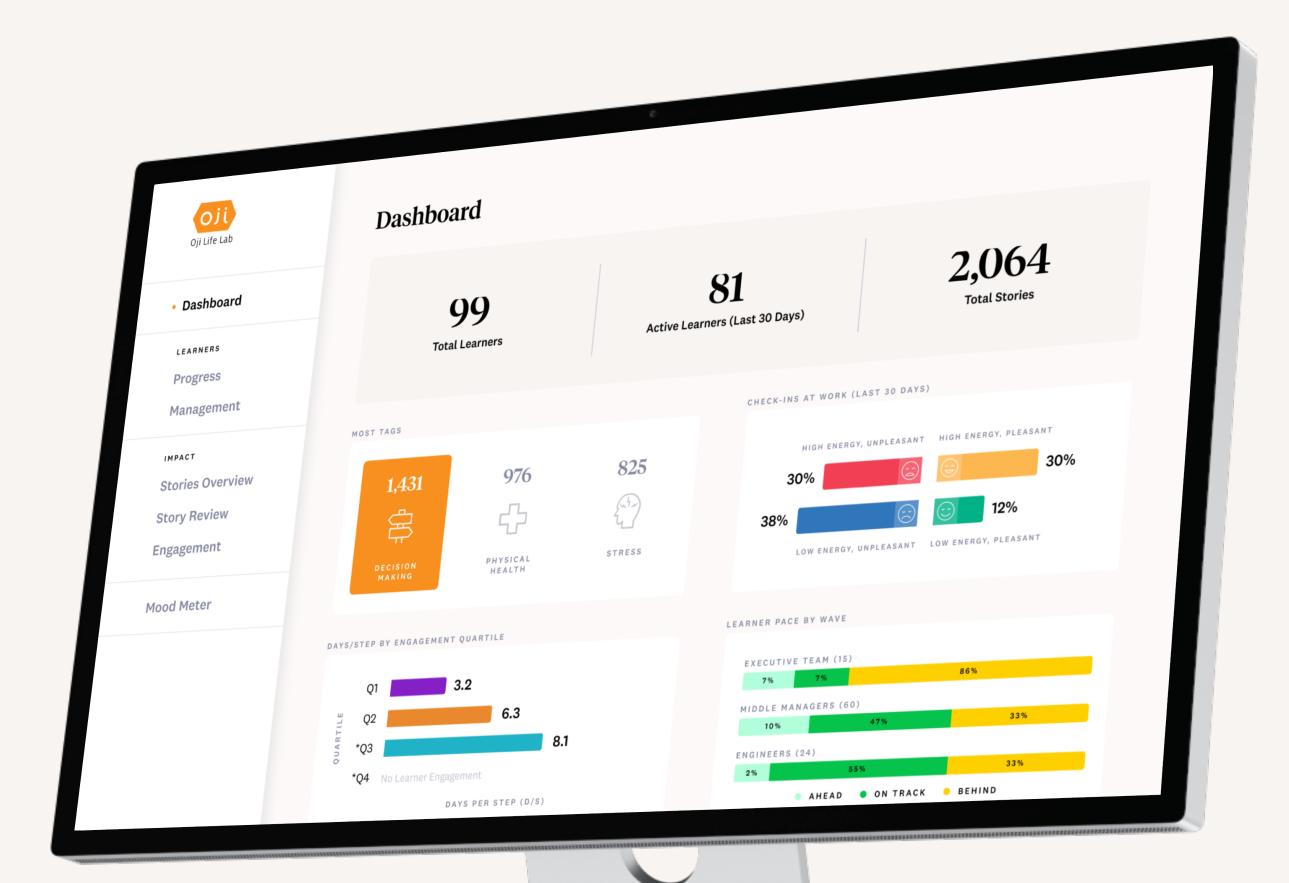
for Teams

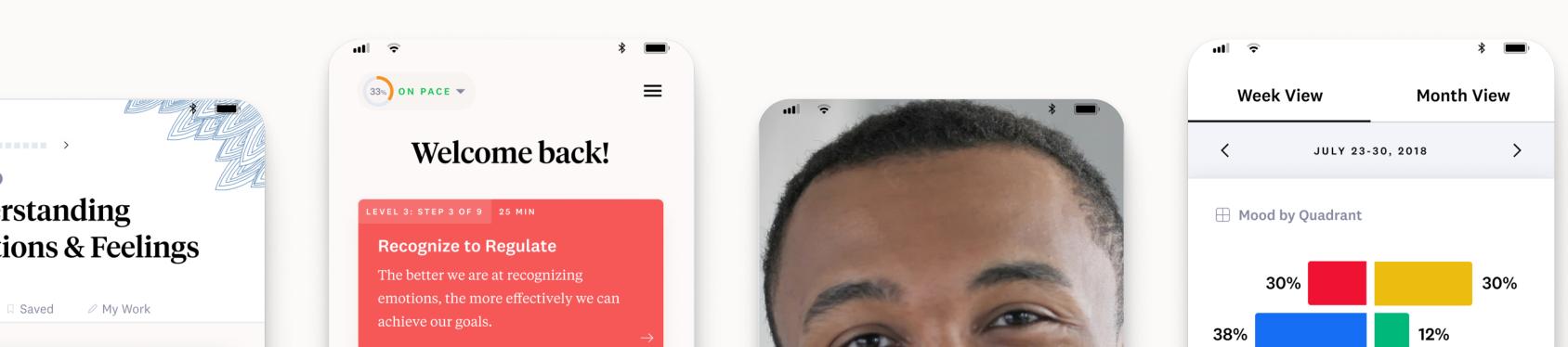
These skills are built over time through a unique combination of self-paced micro learning segments and live, coach-led sessions. Learners complete the multi-modal learning steps on their phones, experiencing a wide variety of learning activities, while live, video-based learning steps, bring the experience to life.

#### **PROGRAM BENEFITS**

# Organization Benefits

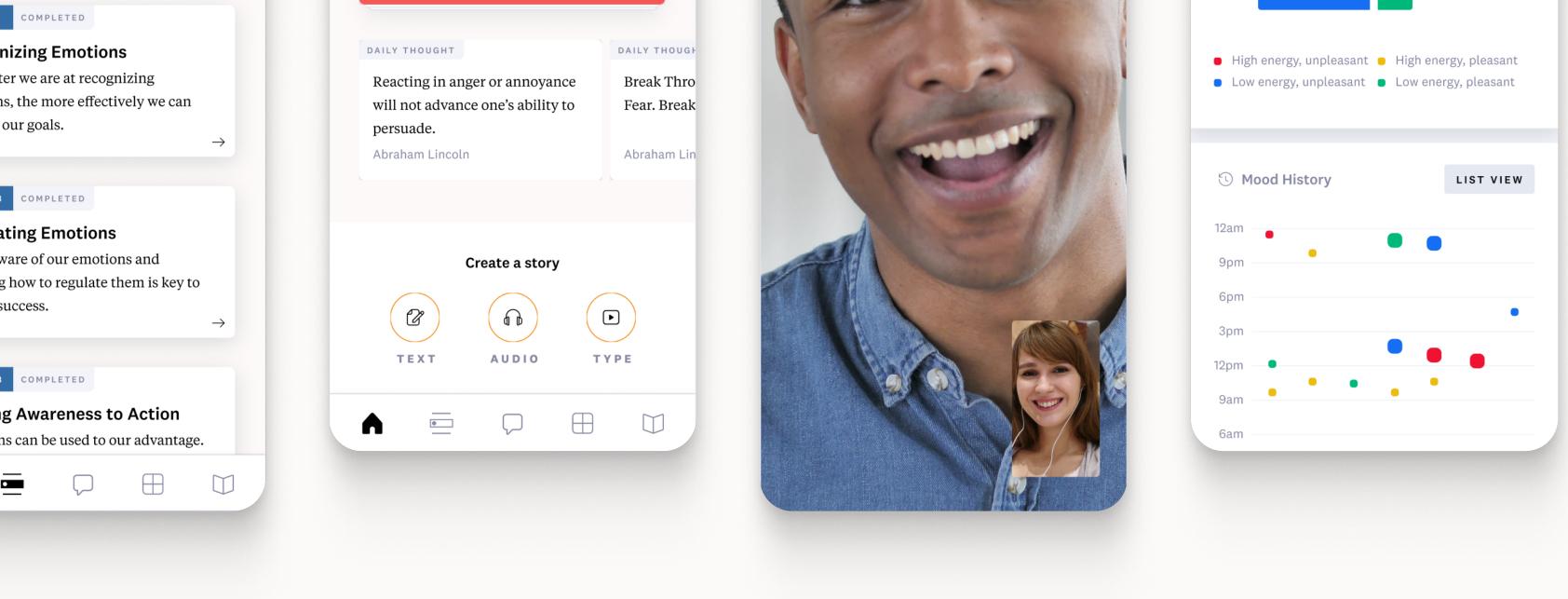
- Oji Emotions is effective for everyone, regardless of role, experience, or location.
- Oji Emotions is a comprehensive and affordable solution that is easy to implement and scale. Our included 'white glove service' makes it easy to support and manage.
- Our Proof of Performance system provides data-backed learning validation to show real ROI.





## Learner Benefits

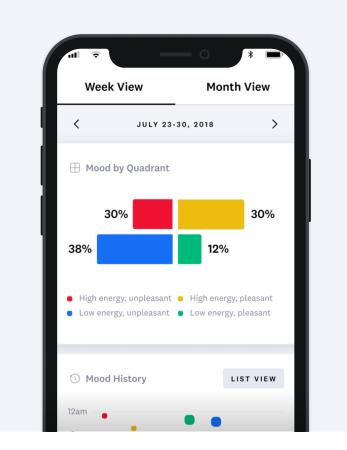
- Anytime, anywhere learning from the Oji Life Lab app.
- Brief, bite-sized steps are easy to fit in during the day on breaks, during lunch, or while commuting.



- Highly interactive program, making the learning engaging and fast-paced.
- Experience lasting behavioral benefits over time from the carefully crafted learning sequence, in contrast to workshops that cram information that learners can't retain.
- Live video coaching sessions offer opportunities to ask questions, apply learning in real-world situations, and interact with peers.

#### WHAT'S INCLUDED

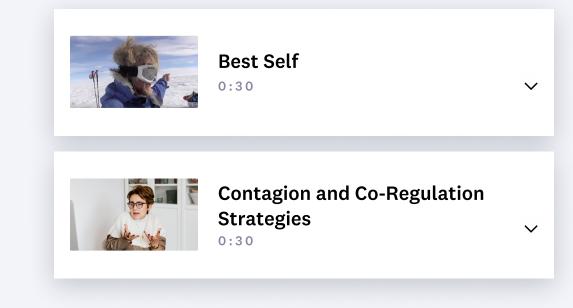
24/7 access to the Oji **Emotions program** 



Live video coaching sessions



Engaging "wrap around" webinars led by Oji Coaches at kick-off, midpoint, and wrap-up (for larger groups)



Access to coaches via **Coach Chat.** 

> I'm anxious about an upcoming customer meeting

> > • • •

Which regulation technique can you apply to help?

Built-in Mood Meter mini-app

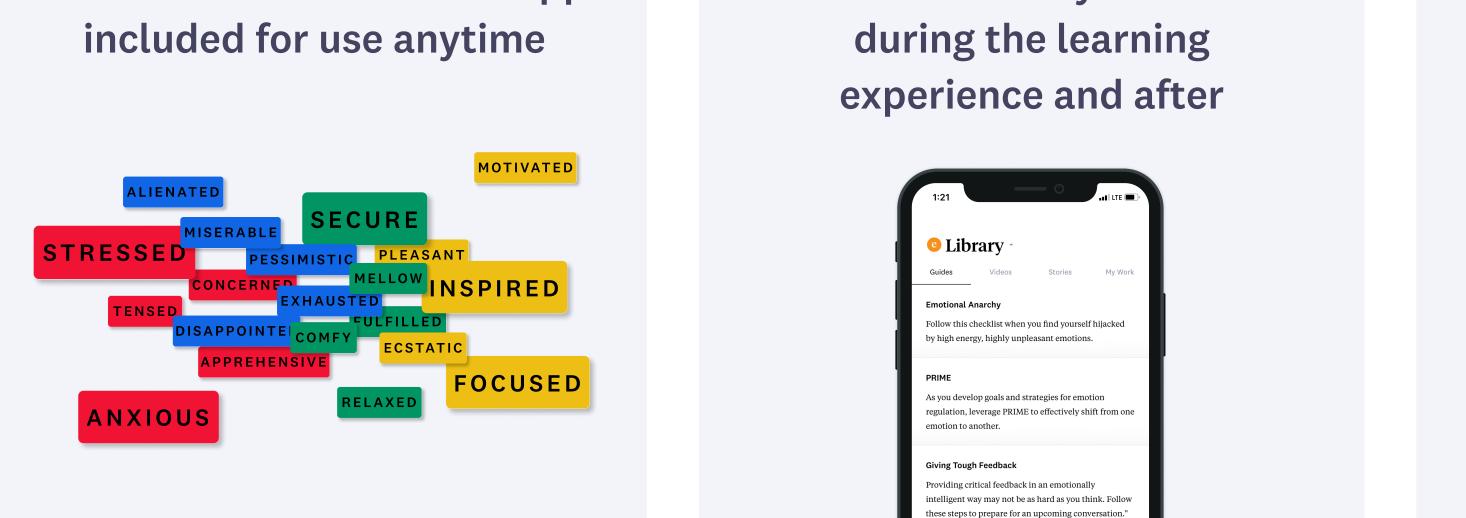
**Resource library available** 

motion Definitions

**Digital badges for** participants that complete

the program

Oji Life Lab "White Glove"



- Service, includes:
- Pre-Planning Session to define project objectives and success criteria
- Comprehensive online metrics dashboard
- Comprehensive Proof of Performance written report provided at end of project
- Live group call to review Proof of Performance report with stakeholders





www.ojilifelab.com